



U.S. Department  
of  
Transportation  
Federal Motor  
Carrier Safety  
Administration

1200 New Jersey Ave., S.E.  
Washington, DC 20590  
July 8, 2008

In reply refer to:  
Your USDOT No.: 802403  
Review No.: 442098/CR

SPENCER SQUIER  
PRESIDENT  
ALL-STATE EXPRESS INC  
121-I SHIELDS PARK DR  
KEMNERSVILLE, NC 27284

Dear SPENCER SQUIER:

The motor carrier safety rating for your company is:

SATISFACTORY

This SATISFACTORY rating is the result of a review and evaluation of your safety fitness completed on June 20, 2008. A SATISFACTORY rating indicates that your company has adequate safety management controls in place to meet the safety fitness standard prescribed in 49 C.F.R. 385.5.

Please assure yourself that any specific deficiencies identified in the review report have been corrected. We appreciate your efforts toward promoting motor carrier safety throughout your company. If you have questions or require further information, please contact:

U.S. DEPARTMENT OF TRANSPORTATION  
FEDERAL MOTOR CARRIER SAFETY ADMINISTRATION  
310 NEW BERN AVENUE, ROOM 468  
RALEIGH, NC 27601  
Telephone No.: 919-856-4378

William A. Quade  
Associate Administrator for Enforcement  
and Program Delivery